

DEVON & SOMERSET FIRE & RESCUE AUTHORITY

REPORT REFERENCE NO.	DSFRA/13/01			
MEETING	DEVON & SOMERSET FIRE & RESCUE AUTHORITY (EXTRAORDINARY MEETING)			
DATE OF MEETING	18 JANUARY 2012			
SUBJECT OF REPORT	DEVON & SOMERSET FIRE & RESCUE AUTHORITY DRAFT CORPORATE PLAN 2013/14 TO 2014/15			
LEAD OFFICER	Chief Fire Officer			
RECOMMENDATIONS	(a) that, subject to any amendments that may be indicated at the meeting, the Draft Corporate Plan 2013/14 to 2014/15, as enclosed with the agenda for this meeting, be approved for consultation purposes;			
	(b) that the associated engagement plan for consultation be approved including a 12 week consultation period to commence on Monday, 28 January 2013 and close on Sunday 22 April 2013;			
	(c) that the outcome of the consultation period, together with appropriate recommendations be submitted to a full Authority meeting to be scheduled for after its Annual Meeting in 2013.			
EXECUTIVE SUMMARY	This report presents the Draft Corporate Plan 2013/14 to 2014/15. The two year plan presents a new, long-term, way of working that referred to by the Service as the 'integrated approach', and how the steps to achieve this will work to address the government budget reductions.			
	The Service believes that the proposals as outlined balance the need to make significant savings whilst maintaining or improving both firefighter and public safety at the same time. Fires have fallen by almost 50% in the last 10 years whilst Service resourcing has remained essentially the same. The Service is no longer able to operate as it currently does given the reduced financial settlement.			

	Alternative options could be to close fire stations and make staff redundant or increase council tax (which would equate to a 24% increase). Instead, the Service plans to change the way it operates, crewing some vehicles differently as well as investing in additional prevention activity.				
RESOURCE IMPLICATIONS	The costs associated with the required consultation exercise will be met from existing resources.				
EQUALITY RISKS AND BENEFITS ANALYSIS	Equality Risks and Benefits Analyses have been completed on the key proposed changes. Copies of the analyses are provided with this report.				
APPENDICES	A. Draft Corporate Plan 2013/14 to 2014/15 (enclosed with this agenda and page numbered separately).				
	B. Equality Risks and Benefits Analyses relating to each of the key proposals in the Draft Corporate Plan 2013/14 to 2014/15 (appended to this report and commencing at page number)				
LIST OF BACKGROUND PAPERS	None.				

1. BACKGROUND

- 1.1 The Authority is considering this Draft Corporate Plan later than would normally be the case. The reason for this is that the announcement of the Government Grant, which comprises approximately 40% of the Service budget, was delayed until 19 December 2012. It is important that the Authority has time to consider its plans in light of the budget announcement so that there is opportunity to adjust its response.
- 1.2 On 19 December 2012 it was announced that the Government Grant received by the Authority will be reduced by 10.3% in 2013/14 and a further 7.3% in 2014/15. These changes, by themselves, equate to a reduction in funding of £5.5m.
- 1.3 Since the budget reductions announced by the Government apply for the next two years, the duration of the plan is for two years. There is an expectation that there will be further budget reductions beyond the next two years and we will continue to plan against this outlook. Consequently, this draft Plan includes proposals to gain further savings from internal efficiencies as well as changes to the way services are delivered to the public.

2. <u>DRAFT CORPORATE PLAN 2013/14 TO 2014/15</u>

- 2.1 The Draft Corporate Plan incorporates the requirement to produce a publicly available Integrated Risk Management Plan (IRMP).
- The draft plan has been developed using the principles of integrated risk management planning and also incorporates the Service's aspirations to move towards organisational excellence. The aim is to continue to improve the Service within the financial constraints required over the next two years.
- 2.3 The content of the Draft Corporate Plan 2013/14 to 2014/15, referred to as Appendix A to this report but enclosed and page numbered separately with the agenda for the meeting, is therefore constructed around delivering improvement whilst remaining focused on achieving the savings required.
- 2.4 Its structure is based on the three strategic principles established in the Service organisational strategy 'Towards 2014'.
- 2.5 The previous Corporate Plan was not printed so as to contribute towards our budget savings target. This approach will continue this year and the plan will be available electronically through the internet and intranet.

3. CONSULTATION PLAN

- 3.1 The focus of consultation for the Draft Corporate Plan 2013/14 to 2014/15 is around a new model of working referred to by the Service as the 'integrated approach', together with a range of specific proposals supporting the new way of working. It should be noted that significant financial savings have already been realised from back office and senior/middle management staff in addition to non-operational spend. Further savings will be delivered in these areas over the next two years.
- 3.2 The specific proposals on which the Service is particularly interested in gaining the views of external stakeholders are the following changes to service delivery:
 - Change the crewing of three fire engines in Plymouth to 'on call'
 - Crew the aerial ladder platform at Crownhill fire station in Plymouth with 'on call' staff
 - Change the crewing arrangements of the second fire appliance at Taunton from wholetime to 'on call'

- Change the crewing arrangements of the second fire appliance at Torquay from wholetime to 'on call'
- Change the crewing arrangement of the day crewed (wholetime day time only) fire engine at Ilfracombe to 'on call'.
- Opportunities to be involved in the consultation process will include both quantitative and qualitative methods such as a survey and discussion groups. Some of the proposals in the plan have been the subject of previous Corporate Plan public consultations. Where this is the case, the Service does not propose to re-consult unnecessarily (which would incur increased costs).
- 3.4 In addition to the 'integrated approach' concept and the specific proposals above, stakeholders will have an open invitation to comment on the whole of the Draft Corporate Plan. Stakeholders targeted for their views will include:

Members of the public Businesses

Staff Strategic partnerships
Members of Parliament Representative bodies

Members of European Parliament Minority and community groups

Local Authority Leaders and Chief Professional bodies e.g. CFOA, ACPO, IFE

Executives

Parish and Town Councils Other emergency services

- 3.5 The draft plan will be promoted to raise general public awareness through newspaper adverts, the Service website, and the Service Facebook and Twitter social media accounts. Letters and emails will also be sent to raise the awareness of the Service's key external stakeholders.
- 3.6 Comments will be accepted by email, fax, post and over the telephone to the Consultation Officer. The Service's Facebook and Twitter social media accounts will also be monitored for content. Completed questionnaires should be submitted either through the post or online.
- 3.7 The Draft Corporate Plan and supporting consultation documents, with various accessibility options, will be available through the Service website. This is where the online questionnaire and Equality Risks and Benefits Analyses and other supporting documents will also be found.
- 3.8 Staff involvement will be concentrated around specific discussion groups held for those proposals where staff are most affected. These meetings will give staff the opportunity to ask questions and give their opinions.
- 3.9 Subject to the approval of the Draft Corporate Plan 2013/14 to 2014/15, and the associated consultation plan, the consultation period will commence on Monday 28 January 2013 for a twelve week period ending on Sunday 22 April 2013. The results of the consultation will be reported back to a full Authority meeting to be scheduled for after the local authority elections in May 2013.

LEE HOWELL Chief Fire Officer



Community and Workplace Equalities (CWE)

(a) Equality impact on employees draft ERBA for public consultation

	employees draft ENDA for public consultation
1. Name of activity:	The proposed changes of; a) one Wholetime crewed fire engine each at Taunton and Torquay to On Call; b) the conversion of Ilfracombe, Plympton and Plymstock to wholly On Call fire stations; c) removing the second Wholetime fire engine from Camelshead but maintaining its specialist rescue capability; d) the introduction of On Call crewing at Crownhill for a second fire engine and the Aerial Ladder Platform (ALP); e) The standardization of watch levels at Yeovil. This ERBA considers potential equalities risks and benefits on the employees.
2. Main purpose of activity:	This proposal incorporates changing one standard fire engine at Taunton and Torquay crewed by Wholetime employees to crewing by On Call employees. In addition it is proposed to alter the crewing arrangements at Plympton and Plymstock from Wholetime to On Call and the removal of the Wholetime Dayshift from Ilfracombe creating a full On Call response. A new On Call arrangement is proposed for Crownhill for the crewing of a second fire engine and the Aerial Ladder Platform. Additionally, the Wholetime crewing numbers for the watches at Yeovil will be standardized in line with all other Wholetime watches. A key element of the development of these proposals will be to consider how surplus crews are redeployed. There may be risks associated with changes to contracts of employment but these will be considered under a separated ERBA related to contracts. The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The Development of the Corporate Plan 2013/14.
3. List the information, data or evidence used in this analysis:	The evidence that we have used has been employee profiles based on all the protected characteristics and provided by the Human Resources department in December 2012. We have considered this evidence and assessed whether the protected characteristic profiles for employees operating from fire stations affected by the proposals are significantly different from the protected characteristic profiles for all Wholetime and Retained employees.

4. Assessment				
				Describe the particular characteristic you are assessing and explain:
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
A person of a particular age	Х			Having reviewed the age profile of operational employees at the fire stations affected by these proposals, no related risks were identified.



Community and Workplace Equalities (CWE)

A disabled person	Х		
A person of a particular sex, male or female, including issues around pregnancy and maternity	Х		Having reviewed the gender profile of operational employees at the fire stations affected by these proposals, no related risks were identified.
A person of a gay, lesbian or bisexual sexual orientation	X		Having reviewed sexual orientation profile of operational employees at the fire stations affected by these proposals, no related risks were identified.
A person of a particular race	X		Having reviewed the race profile of operational employees at the fire stations affected by these proposals, no related risks were identified.
A person of a particular religion or belief	X		Having reviewed the religion/belief profile of operational employees at the fire stations affected by these proposals, no related risks were identified.
Transgender	X		We have no evidence to suggest that anyone from the Transgender protected group is impacted by these changes.
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)			

*see EA:RB2 guidance

	<u>Yes</u>	No	
Are there negative scores in Low?		Х	If Yes, list any actions required to adjust the activity and any mitigation you will implement in the action plan below in section 6
Were positive impacts identified?		Х	If No, Community and Workplace Equalities will contact you about this
Are some people benefiting more than others? If so explain who and why.		Х	
Are one or more negative scores in Medium or High?		Х	If Yes, consult Community and Workplace Equalities (CWE) on further consultation

6. Consultation, decisions and actions

If medium or high range results were identified who was consulted and what recommendations were given?



Describe the decision on this activity				
List all actions identified to address/mitigate ne	egative risk	or promote positively		
Action		Responsible person	Completion due date	
When, how and by whom will these actions be	e monitored	?		
7. Signatures				
Assessor				
Name: Sheila Meades and Gerald Taylor	Signature	**		
Validated by (Line manager)				
Name: Steve West	Signature**			
Forward to CWE				
Equalities team/monitoring group member nar	Michelle Smitham			
Signature** Michelle Smitham ERBA number: 1062				
Assessment date: 7 January 2013 Review date: In line with the Corporate Plan 2013/1 consultation program.			rporate Plan 2013/14	

^{**} Please type your signature to allow forms to be sent electronically.



Community and Workplace Equalities (CWE)

(b) Contract changes draft ERBA for public consultation

1. Name of activity:	To revise the Wholetime and Retained Duty System (RDS) contracts as part of the development process for the Corporate Plan 2013/14.
2. Main purpose of activity:	To develop, consult and implement revised Wholetime and RDS contracts for firefighters, crew and watch managers. The full details of these proposals will be published and consulted upon with employees and relevant representative bodies. This is to be undertaken with the currently stated position of no compulsory redundancies and a range of contract options that include employees maintaining their current work patterns. This is an initial ERBA developed during the early stages of the evolution of these proposals. This ERBA will be regularly reviewed as the details of these arrangements are expanded and consulted upon, to ensure that the Service avoids any unlawful discrimination based on protracted characteristics. The purpose of the activity is to contribute to the Corporate Planning
	process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The development of the Corporate Plan 2013/14.
3. List the information, data or evidence used in this analysis:	

4. Assessment				
Characteristics	Neutral	Negative*	Positive	Describe the particular characteristic you are assessing and explain: Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
A person of a particular age				
A disabled person				
A person of a particular sex, male or female, including issues around pregnancy and maternity				
A person of a gay, lesbian or bisexual sexual orientation				
A person of a particular race				
A person of a particular religion or belief				



Transgender					
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)					
				*se	e EA:RB2 guidance
	Yes	No			
Are there negative scores in Low?			-	any actions required to adjution you will implement in the	•
Were positive impacts identified?			If No, Con you about	nmunity and Workplace Equators this	alities will contact
Are some people benefiting more than others? If so explain who and why.					
Are one or more negative scores in Medium or High?				sult Community and Workpl further consultation	ace Equalities
6. Consultation, decisions	and actions				
If medium or high range results were identified who was consulted and what recommendations were given?					
Describe the decision on this	activity				
List all actions identified to a	ddress/mitia:	ate negative ri	isk or promo	nte nositively	
	adi C33/IIIII ge	ate riegative i			Completion due
Action			Res	sponsible person	date
When, how and by whom wil	I these action	ns be monitor	red?		
7. Signatures					
Assessor					
Name: Sheila Meades, Stev Gerald Taylor	en Pope an	Signatu	ure**		
Validated by (Line manager)					



Name:	Steve West	Signature**		
Forward to	CWE			
Equalities tea	am/monitoring group member nam	ne:		
Signature**			ERBA number:	
Assessment date:			Review date:	

^{**} Please type your signature to allow forms to be sent electronically.



Community and Workplace Equalities (CWE)

(c) Updated LRP ERBA

NOTE – The introduction of Light Rescue Pumps (LRP) was consulted on as part of the 2012/12 Corporate Plan consultation and an Equality Risks & Benefits Analysis (ERBA) carried out. This ERBA has been reviewed due to the proposal in the 2013/14 Corporate Plan consultation to introduce LRPs on a wider scale.

Latest comments are shown in italics.

1. Name of activity:	Reviewed December 2012 to reflect the development of the Corporate Plan 2013/14.
2. Main purpose of activity:	The proposal is to introduce these vehicles on a wider scale and consider them as the standard DSFRS fire engine. .
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	Corporate Plan 2013/14
3. List the information, data or evidence used in this analysis:	Iveco LRP Pilot Report

4. Assessment				
				Describe the particular characteristic you are assessing and explain:
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
				December 2012
				A report was produced on the pilot at Crediton (see report)
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)				Based on the evidence and the changed economic conditions the proposal is to introduce the LRP as the standard DSFRS fire engine through a full procurement process.
				Following further analysis it has been



Community and Workplace Equalities (CWE)

			established that the improved flexibility and maneuverability will improve response times and therefore mean that fires will be less developed consequently reducing the risk to life (employees and community) and property. An advantage identified during the Crediton trial was that the smaller size gave better access to properties in rural areas. There is a further trial currently being undertaken of a different design of LRP at Greenbank fire station in Plymouth. It should be noted that this project is the subject of a procurement program and the final design of the vehicle is likely to differ from that used in the Crediton trial.
A person living with a disability			
A person of a particular race	\boxtimes		
A person of a gay, lesbian or bisexual sexual orientation	\boxtimes		
A person of a particular sex, male or female, including issues around pregnancy and maternity	\boxtimes	Х	The smaller proportions of the fire engine give easier access to more people (male and female).
A person of a particular religion or belief	\boxtimes		
A person of a particular age	\boxtimes		
Transgender	\boxtimes		

*see EA:RB2 guidance

	<u>Yes</u>	<u>No</u>	
Are there negative scores in Low or Medium range?			If Yes, list any actions required to adjust the activity and any mitigation you will implement in the action plan below in section 6



Community and Workplace Equalities (CWE)

Were positive impacts identified?	\boxtimes			Community and Workplace Equa bout this	lities will contact
Are some people benefiting more than others? If so explain who and why.					
Are one or more negative scores in High or Very High range?			If Yes, consult Community and Workplace Equalities (CWE) on further consultation		ace Equalities
6. Consultation, decisions	and actions				
•		ntified who v	vas cor	sulted and what recommendation	s were given?
3 2 2 3 3 2 3					
Describe the decision on this	activity				
List all actions identified to ac	ddress/mitiga	te negative i	mpact o	or promote positively	
Action				Responsible person	Completion due date
When, how and by whom will	these action	s be monitor	ed?		
7. Signatures					
Assessor					
Name: Gerald Taylor and Sheila Meades Signature			ure**		
Validated by (Line manager)					
Name: Steve West Signature			ure**		
Forward to CWE <u>eira@dsfire.gov.uk</u>					
Equalities team/monitoring group member name:			Mic	Michelle Smitham	
Signature** Michelle Smitham1068					
Assessment date: 7 January 2013				view date: <i>in line with the devel</i> the Corporate Plan 2013/14	opment process

(d) Ilfracombe Community Draft ERBA for public consultation

1. Name of activity:	The proposal to change <u>Ilfracombe</u> to an On Call Fire Station. This ERBA considers the potential risks and benefits for the <u>local community</u> .
Main purpose of activity:	A proposal to withdraw the Wholetime crewing of the daytime cover at Ilfracombe fire station, and implement a 24 hour On Call response.
	The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins



2b. Project/process linked to	Development of Corporate Plan 2013/14
	Ilfracombe, relative to other fire stations, both Wholetime and Retained, has a low number of incidents and this has led to this proposal. For example, there were 18 primary fires in 2010/11 in Ilfracombe during daytime hours.
	Detailed geographical and statistical mapping of response times for the area have demonstrated that, under the proposals, there will be a delay in how quickly the first fire engine arrives at an incident of approximately 4 minutes during daytime hours, but no change at night. The evidence shows we do have an increased number of dwellings (35%) in Ilfracombe that may receive a response outside of our Emergency Response Standard of ten minutes for the first fire engine to arrive during daytime hours. This is due to the increased time difference between mobilising a Wholetime fire engine and an On Call response.
	The Service has used this data to develop the level of mitigation required through focused fire prevention and protection activities and through investment in Light Rapid Pump (LRP) fire engines that are quicker to reach incidents. The introduction of the LRP as the first responding fire engine in Ilfracombe with an On Call response would reduce the number or dwellings that fall outside the current ten minute response time to 7%. We have also used our Mosaic database (community profile data) to identify dwellings within the potentially affected areas of Ilfracombe where there is an increased likelihood that people are at greater risk of fire. This will help us to provide more targeted prevention activities.
3. List the information, data or evidence used in this analysis:	We have also considered as part of this ERBA those people from the protected groups who are resident at or attend establishments such as care homes, hospitals and schools. The Regulatory Reform (Fire Safety) Order 2005 compels those people responsible for these types of premise to have assessed all risk and put in place the relevant controls regardless of fire service response. DSFRS is the regulatory authority for this legislation in Devon, Somerset, Plymouth and Torbay and, integral to the changes we are making, our enforcement officer teams are being enhanced.
	We are also reorganising our data management team to improve the way we analyse information regarding the level of risk presented by such premises and will therefore be able to provide a far more effective level of enforcement of the Fire Safety Order than currently provided for these protected groups in these types of establishments.
	In assessing the likelihood of risk for protected characteristics we have referred to detailed information on fire incidents in Ilfracombe from 2009 to 2012 involving the rescue of one or more people.
	As part of this ERBA, we have also used the Local Community Plan for information on incidents and areas of risk.
	We have identified that there are gaps in our data regarding some of the protected groups and have therefore committed to engage with relevant representatives within the potentially affected communities during the consultation process.



4. Assessment				
				Describe the particular characteristic you are assessing and explain:
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
				We have considered the potential risks of the proposals for people of various ages.
		1(likelihood		Due to the typical risks associated with older people involved in incidents (for example, reduced mobility, difficulties in affecting an escape) the risk is slightly increased but has been assessed as low due to the number and nature of fire incidents occurring in Ilfracombe.
A person of a particular age) x 5 (impact) = 5 (low risk)		The planned increase in prevention work will reduce risks for older people. The introduction of LRPs will improve the time to respond to incidents.
		We have considered risks for older people living in premises such as care homes where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.		
				We have considered the potential risks of the proposals for people with various disabilities.
A disabled person		1(likelihood) x 5		Due to some of the risks associated with certain disabilities involved in incidents (for example, reduced mobility, visual and auditory impairment, difficulties in affecting an escape, cognitive impairment etc.) the risk is slightly increased but has been assessed as low due to the number and nature of fire incidents occurring in Ilfracombe. The planned increase in prevention work will
. Gloublod polobil		(impact) = 5 (low risk)		also reduce risks for people with a disability. The introduction of LRPs will improve the time to respond to incidents.
				We have considered risks for those with various disabilities living in premises such as care homes and supported living where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.



Community and Workplace Equalities (CWE)

A person of a particular sex, male or female, including issues around pregnancy and maternity	Х			No increased risks identified relating to sex.
A person of a gay, lesbian or bisexual sexual orientation	Х			No increased risks identified relating to sex.
A person of a particular race	Х			No increased risks identified relating to race.
A person of a particular religion or belief	Х			No increased risks identified relating to religion or belief.
Transgender	Χ			No increased risks identified relating to transgender.
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)		1(likelihood) x 5 (impact) = 5 (low risk)	X	Positive – an increased focus on prevention and protection activities will reduce risk for all protected characteristics. Negative - There are risks associated with people who are under the influence of drugs or alcohol as such people are likely to be slower to react to the unfolding situation and to affect an escape. The risk has been assessed as low due to the number and nature of fire incidents occurring in Ilfracombe.

*see EA:RB2 quidance

			See LA.NB2 guidance
	Yes	No	
Are there negative scores in Low?	Х		If Yes, list any actions required to adjust the activity and any mitigation you will implement in the action plan below in section 6
Were positive impacts identified?	Х		If No, Community and Workplace Equalities will contact you about this
Are some people benefiting more than others? If so explain who and why.		Х	
Are one or more negative scores in Medium or High?		Х	If Yes, consult Community and Workplace Equalities (CWE) on further consultation

6. Consultation, decisions and actions

If medium or high range results were identified who was consulted and what recommendations were given?



Describe t	he decision on this activity			
List all act	ions identified to address/mitigate ne	egative risk	or promote positively	
Action	<u> </u>		Responsible person	Completion due date
Consult with representatives of relevant protected characteristics during the Corporate Plan consultation process		Corporate Planning Manager/Community & Workplace Equalities Manage	End April 2013 er	
Early and frequent monitoring of the implementation of agreed proposals together with mitigating actions to limit any potential negative impacts and ensure positive impacts occur as planned.			Neil Gibbins	Ongoing
Improve data collection and analysis to allow effective targeting of high risk properties and increased prevention and protection activities.			Neil Gibbins	Ongoing
Closer working with various agencies to respond in a timely way to increased dwelling risks when circumstances change.			Trevor Stratford	Ongoing
When, how	w and by whom will these actions be	monitored	?	
Spe	cific timings, methods and responsib	bilities will b	e detailed in the implementation of	the Corporate Plan.
7. Signatu	ıres			
Assessor		T		
Name: Taylor	Name: Sheila Meades and Gerald Signature**		**	
Validated I	by (Line manager)			
Name:	me: Steve West Signature**		**	
Forward t	o CWE			
Equalities team/monitoring group member name:			Michelle Smitham	
Signature** Michelle Smitham			ERBA number: 1064	
Assessme	ent date: 7 January 2013		Review date: In line with the Corconsultation program.	porate Plan 2013/1

^{**} Please type your signature to allow forms to be sent electronically.



Community and Workplace Equalities (CWE)

(e) Plymouth Community draft ERBA for public consultation

(c) i iyinodan oonimama	y draft ERBA for public consultation
1. Name of activity:	A proposal to introduce On Call Firefighters into Plymouth. This ERBA considers the potential risks and benefits on the local community.
2. Main purpose of activity:	A proposal to alter a) Plymstock and Plympton to On Call fire stations; b) to change the crewing of the second fire engine at Camels Head from Wholetime to On Call crewed; c) to crew the Aerial Ladder Platform at Crownhill with Wholetime firefighters on an On Call response.
	The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The development of the Corporate Plan 2013/14.
	There has been a reduction of 20% in the number of all incidents that fire engines have been called out to in Plymouth area over the last five years and this has led to this proposal.
	Detailed geographical and statistical mapping of response times for the area have demonstrated that, under the proposals, we have an increased number of dwellings (1.4%) in the wider Plymouth area that may receive a response outside of our Emergency Response Standard of ten minutes for the first fire engine to arrive. This is due to the increased time difference of approximately four minutes between mobilising a Wholetime fire engine and an On Call response.
	The Service has used this data to develop the level of mitigation required through focused fire prevention and protection activities and through investment in Light Rapid Pump (LRP) fire engines that are quicker to reach incidents.
3. List the information, data or evidence used in this analysis:	We have also considered as part of this ERBA those people from the protected groups who are resident at or attend establishments such as care homes, hospitals and schools. The Regulatory Reform (Fire Safety) Order 2005 compels those people responsible for these types of premise to have assessed all risk and put in place the relevant controls regardless of fire service response. DSFRS is the regulatory authority for this legislation in Devon, Somerset, Plymouth and Torbay and, integral to the changes we are making, our enforcement officer teams are being enhanced.
	We are also reorganising our data management team to improve the way we analyse information regarding the level of risk presented by such premises and will therefore be able to provide a far more effective level of enforcement of the Fire Safety Order than currently provided for these protected groups in these types of establishments.
	In assessing the likelihood of risk for protected characteristics we have referred to detailed information on fire incidents in Plymouth from 2009 to 2012 involving the rescue of one or more people.
	As part of this ERBA, we have also used the Local Community Plans for information on incidents and areas of risk.



We have identified that there are gaps in our data regarding some of the protected groups and have therefore committed to engage with relevant representatives within the potentially affected communities during the consultation process.

4. Assessment				
				Describe the particular characteristic you are assessing and explain:
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
				We have considered the potential risks for people of various ages who live in the dwellings that are proposed to fall outside the 10 minute response zone (as modeled) for the first fire engine attending.
A person of a particular age		1(likelihood) x 5 (impact) = 5 (low risk)		Due to the typical risks associated with older people involved in incidents (for example, reduced mobility, difficulties in affecting an escape) the risk is slightly increased but has been assessed as low due to the reducing number of fire incidents in the area, the relatively low number of dwellings affected by the proposals.
				The planned increase in prevention work will reduce risks for older people. The introduction of LRPs will improve the time to respond to incidents.
			We have considered risks for older people living in premises such as care homes where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.	
				We have considered the potential risks for people with various disabilities who live in the dwellings that are proposed to fall outside the 10 minute response zone (as modeled) for the first fire engine attending.
A disabled person		1(likelihood) x 5 (impact) = 5 (low risk)		Due to some of the risks associated with certain disabilities involved in incidents (for example, reduced mobility, visual and auditory impairment, difficulties in affecting an escape, cognitive impairment etc.) the risk is slightly increased but has been assessed as low due to the reducing number of fire incidents in the area, the relatively low number of dwellings affected by the proposals.



Community and Workplace Equalities (CWE)

				The planned increase in prevention work will reduce risks for people with a disability. The introduction of LRPs will improve the time to respond to incidents. We have considered risks for older people living in premises such as care homes where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.
A person of a particular sex, male or female, including issues around pregnancy and maternity	Х			No increased risks identified relating to sex.
A person of a gay, lesbian or bisexual sexual orientation	Х			No increased risks identified relating to sexual orientation.
A person of a particular race	Χ			No increased risks identified relating to race.
A person of a particular religion or belief	Χ			No increased risks identified relating to religion or belief.
Transgender	Χ			No increased risks identified relating to transgender.
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)		1(likelihood) x 5 (impact) = 5 (low risk)	X	Positive – an increased focus on prevention and protection activities will reduce risk for all protected characteristics. Negative - There are risks associated with people who are under the influence of drugs or alcohol as such people are likely to be slower to react to the unfolding situation and to affect an escape. The risk has been assessed as low due to the reducing number of fire incidents in the area, the relatively low number of dwellings affected by the proposals.

*see EA:RB2 guidance

	Voc	No	
	<u>Yes</u>	<u>No</u>	
Are there negative scores in Low?	Х		If Yes, list any actions required to adjust the activity and any mitigation you will implement in the action plan below in section 6
Were positive impacts identified?	X		If No, Community and Workplace Equalities will contact you about this



Are some poople benefiting										
Are some people benefiting more than others?		X								
If so explain who and why.		Λ								
Are one or more negative			If Yes	Yes, consult Community and Workplace Equalities						
scores in Medium or High?		Х		E) on further consultation	·					
6. Consultation, decisions	and actions									
If medium or high range resu	Its were iden	ntified who was	cons	sulted and what recommendations	were given?					
Describe the decision on this	o otivity									
Describe the decision on this	activity									
List all actions identified to ac	dress/mitiga	ate negative ris	sk or p	promote positively						
Action				Responsible person	Completion due					
				Corporate Planning	date End April 2013					
Consult with representatives				Manager/Community &	21147101112010					
characteristics during the Co	rporate Plan	consultation		Workplace Equalities Manager						
process										
Early and frequent monitoring	g of the imple	ementation of		Neil Gibbins	Ongoing					
agreed proposals together w			it	Neil Gibbins	Ongoing					
any potential negative impac	ts and ensur	e positive imp	acts							
occur as planned.										
Improve data collection and a	analysis to al	llow effective								
targeting of high risk properti	-		on	Neil Gibbins	Ongoing					
and protection activities.		'								
Closer working with various a way to increased dwelling ris			nely	Trevor Stratford	Ongoing					
change.	K2 MIIGH CHC	umstances								
When, how and by whom wil	these action	ns be monitore	ed?							
Specific timings, meth	ods and resp	oonsibilities wi	ll be c	letailed in the implementation of th	ne Corporate Plan.					
7. Signatures										
Assessor										
Name: Sheila Meades and Gerald Signature**										
Taylor										
Validated by (Line manager)										
Name: Steve West Signature**										
Forward to CWE										
Equalities team/monitoring g	roup membe	r name:	Mi	Michelle Smitham						
Signature** Michelle Smitham EF				ERBA number: 1065						



		Review date: In line with the Corporate Plan 2013/14 consultation program.
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Community and Workplace Equalities (CWE)

(f) Taunton Community draft ERBA for public consultation

(1) Taunton Community	Graft ERBA for public consultation
1. Name of activity:	The proposal to change the crewing of the second fire engine at <u>Taunton</u> fire station from Wholetime to On Call employees. This ERBA considers the potential risks and benefits for the <u>local community</u> .
2. Main purpose of activity:	A proposal to change the crewing of the standard fire engines at Taunton from two Wholetime and one Retained crewed to one Wholetime and two On Call.
	The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The Development of the Corporate Plan 2013/14.
	Detailed geographical and statistical mapping of response times for the Taunton area have demonstrated that, under the proposals, there will be no change in how quickly the first fire engine arrives at an incident. However, the evidence shows we do have a number of dwellings (7.9%) in Taunton that may receive a slower response from the second fire engine of approximately three minutes which is outside the Service's 13 minute response standard. This is due to the increased time difference between mobilising a wholetime fire engine and a retained crewed fire engine.
	The Service has used this data to develop the level of mitigation required through focused fire prevention and protection activities and through investment in Light Rapid Pump (LRP) fire engines that are quicker to reach incidents. We have also used our Mosaic database (community profile data) to identify dwellings within the potentially affected areas of Taunton where there is an increased likelihood that people are at greater risk of fire. This will help us to provide more targeted prevention activities.
3. List the information, data or evidence used in this analysis:	We have also considered as part of this ERBA those people from the protected groups who are resident at or attend establishments such as care homes, hospitals and schools. The Regulatory Reform (Fire Safety) Order 2005 compels those people responsible for these types of premise to have assessed all risk and put in place the relevant controls regardless of fire service response. DSFRS is the regulatory authority for this legislation in Devon, Somerset, Plymouth and Torbay and, integral to the changes we are making, our enforcement officer teams are being enhanced.
	We are also reorganising our data management team to improve the way we analyse information regarding the level of risk presented by such premises and will therefore be able to provide a far more effective level of enforcement of the Fire Safety Order than currently provided for these protected groups in these types of establishments.
	In assessing the likelihood of risk for protected characteristics we have referred to detailed information on fire incidents in Taunton from 2009 to 2012 requiring two or more pumps and involving the rescue of one or more people.
	As part of this ERBA, we have also used the Local Community Plan for information on incidents and areas of risk.



We have identified that there are gaps in our data regarding some of the protected groups and have therefore committed to engage with relevant
representatives within the potentially affected communities during the consultation process.

4. Assessment				
				Describe the particular characteristic you are assessing and explain:
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?
		1(likelihood		We have considered the potential risks of people of various ages who live in the dwellings that are proposed to fall outside the 13 minute response zone (as modeled). It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains.
				The potential risk is a delay to the second responding fire engine which has the role of maintaining safe systems of work when required.
A person of a particular age) x 3 (impact) = 3 (low risk)		Due to the typical risks associated with older people involved in incidents (for example, reduced mobility, difficulties in affecting an escape) the risk is slightly increased but has been assessed as low due to the fact that the first and possibly second casualty would be dealt with by the first pump.	
				We have considered risks for older people living in premises such as care homes where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.
A disabled person		1(likelihood) x 3 (impact) = 3 (low risk)		We have considered the potential risks of people with various disabilities who live in the dwellings that are proposed to fall outside the 13 minute response zone (as modeled). It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains. The potential risk is a delay to the second responding fire engine which has the role of maintaining safe systems of work when
				required.



				Due to some of the risks associated with certain disabilities involved in incidents (for example, reduced mobility, visual and auditory impairment, difficulties in affecting an escape, cognitive impairment etc.) the risk is slightly increased but has been assessed as low due to the fact that the first and possibly second casualty would be dealt with by the first pump. We have considered risks for those with various disabilities living in premises such as care homes and supported living where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.
A person of a particular sex, male or female, including issues around pregnancy and maternity	Х			No increased risks identified relating to sex.
A person of a gay, lesbian or bisexual sexual orientation	X			No increased risks identified relating to sexual orientation.
A person of a particular race	Х			No increased risks identified relating to race.
A person of a particular religion or belief	Х			No increased risks identified relating to religion or belief.
Transgender	X			No increased risks identified relating to sexual orientation.
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)		1(likelihood) x 3 (impact) = 3 (low risk)	X	Positive – an increased focus on prevention and protection activities will reduce risk for all protected characteristics. Negative - There are risks associated with people who are under the influence of drugs or alcohol and are involved in an incident in an area that falls outside the 13 minute response zone (as modeled). People under the influence are likely to be slower to react to the unfolding situation, to respond to fire fighter instructions and to be able to affect an escape. It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains.



				The risk has been assess fact that the first and poss casualty would be dealt w pump.	ibly second
				*se	e EA:RB2 guidance
	16				
	<u>Yes</u>	<u>No</u>	ICAZ P.	to a constitution of the c	and a section of
Are there negative scores in Low?	Х			t any actions required to adju ation you will implement in th n 6	•
Were positive impacts identified?	X		If No, Co you abou	mmunity and Workplace Equant t this	alities will contact
Are some people benefiting more than others? If so explain who and why.		Х			
Are one or more negative scores in Medium or High?		X		nsult Community and Workpl n further consultation	ace Equalities
6. Consultation, decisions	and actions	5			
If medium or high range resu	Its were idea	ntified who wa	as consulte	d and what recommendations	s were given?
Describe the decision on this	activity				
List all actions identified to ac	ddress/mitig	ate negative r	isk or prom	ote positively	
Action			Re	esponsible person	Completion due date
Consult with representatives of relevant protected characteristics during the Corporate Plan consultation process			Ma	orporate Planning anager/Community & orkplace Equalities Manager	End April 2013
Early and frequent monitoring of the implementation of agreed proposals together with mitigating actions to limit any potential negative impacts and ensure positive impacts occur as planned.			nit	eil Gibbins	Ongoing
Improve data collection and analysis to allow effective targeting of high risk properties and increased prevention and protection activities.				eil Gibbins	Ongoing



Closer working with various agencies to respond in a timely way to increased dwelling risks when circumstances change.			ely	Trevor Stratford	Ongoing		
When, how and by whom will these	actions be	monitored	?				
The above actions will be monitored responsibilities will be detailed in the					thods and		
7. Signatures							
Assessor							
Name: Sheila Meades and Gerald Signature**			**				
Validated by (Line manager)							
Name: Steve West Signature*			**				
Forward to CWE	Forward to CWE						
Equalities team/monitoring group member name:			Michelle Smitham				
Signature** Michelle Smitham			ERBA number: 1066				
Assessment date: 7 January 2013				iew date: In line with the Corpo sultation program.	rate Plan 2013/14		

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Community and Workplace Equalities (CWE)

(g) Torquay Community draft ERBA for public consultation

1. Name of activity:	The proposal to change the crewing of the second fire engine at <u>Torquay</u> fire station from Wholetime to On Call employees. This ERBA considers the
Main purpose of activity:	potential risks and benefits for the <u>local community</u> . A proposal to change the crewing of the standard fire engines at Torquay from two Wholetime and one Retained crewed to one Wholetime and two On Call.
	The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The Development of the Corporate Plan 2013/14.
	Detailed geographical and statistical mapping of response times for the Torquay area have demonstrated that, under the proposals, there will be no change in how quickly the first fire engine arrives at an incident. However, the evidence shows we do have a number of dwellings (0.1%) in Torquay that may receive a slower response from the second fire engine of approximately three minutes which is outside the Service's 13 minute response standard. This is due to the increased time difference between mobilising a wholetime fire engine and a retained crewed fire engine.
	The Service has used this data to develop the level of mitigation required through focused fire prevention and protection activities and through investment in Light Rapid Pump (LRP) fire engines that are quicker to reach incidents. We have also used our Mosaic database (community profile data) to identify dwellings within the potentially affected areas of Torquay where there is an increased likelihood that people are at greater risk of fire. This will help us to provide more targeted prevention activities.
3. List the information, data or evidence used in this analysis:	We have also considered as part of this ERBA those people from the protected groups who are resident at or attend establishments such as care homes, hospitals and schools. The Regulatory Reform (Fire Safety) Order 2005 compels those people responsible for these types of premise to have assessed all risk and put in place the relevant controls regardless of fire service response. DSFRS is the regulatory authority for this legislation in Devon, Somerset, Plymouth and Torbay and, integral to the changes we are making, our enforcement officer teams are being enhanced.
	We are also reorganising our data management team to improve the way we analyse information regarding the level of risk presented by such premises and will therefore be able to provide a far more effective level of enforcement of the Fire Safety Order than currently provided for these protected groups in these types of establishments.
	In assessing the likelihood of risk for protected characteristics we have referred to detailed information on fire incidents in Torquay from 2009 to 2012 requiring two or more pumps and involving the rescue of one or more people.
	As part of this ERBA, we have also used the Local Community Plan for information on incidents and areas of risk.



	We have identified that there are gaps in our data regarding some of the protected groups and have therefore committed to engage with relevant representatives within the potentially affected communities during the consultation process.
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4. Assessment						
				Describe the particular characteristic you are assessing and explain:		
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?		
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?		
				We have considered the potential risks of people of various ages who live in the dwellings that are proposed to fall outside the 13 minute response zone (as modeled). It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains.		
		1(likelihood		The potential risk is a delay to the second responding fire engine which has the role of maintaining safe systems of work when required.		
A person of a particular age) x 3 (impact) = 3 (low risk)		Due to the typical risks associated with older people involved in incidents (for example, reduced mobility, difficulties in affecting an escape) the risk is slightly increased but has been assessed as low due to the fact that the first and possibly second casualty would be dealt with by the first pump.		
						We have considered risks for older people living in premises such as care homes where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.
A disabled person		1(likelihood) x 3 (impact) = 3 (low risk)		We have considered the potential risks of people with various disabilities who live in the dwellings that are proposed to fall outside the 13 minute response zone (as modeled). It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains. The potential risk is a delay to the second responding fire engine which has the role of maintaining safe systems of work when required.		



				Due to some of the risks associated with certain disabilities involved in incidents (for example, reduced mobility, visual and auditory impairment, difficulties in affecting an escape, cognitive impairment etc.) the risk is slightly increased but has been assessed as low due to the fact that the first and possibly second casualty would be dealt with by the first pump. We have considered risks for those with various disabilities living in premises such as care homes and supported living where the Regulatory Reform (Fire Safety) Order 2005 applies and assessed that there is no increased risk.
A person of a particular sex, male or female, including issues around pregnancy and maternity	Х			No increased risks identified relating to sex.
A person of a gay, lesbian or bisexual sexual orientation	X			No increased risks identified relating to sexual orientation.
A person of a particular race	Х			No increased risks identified relating to race.
A person of a particular religion or belief	Х			No increased risks identified relating to religion or belief.
Transgender	X			No increased risks identified relating to sexual orientation.
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)		1(likelihood) x 3 (impact) = 3 (low risk)	X	Positive – an increased focus on prevention and protection activities will reduce risk for all protected characteristics. Negative - There are risks associated with people who are under the influence of drugs or alcohol and are involved in an incident in an area that falls outside the 13 minute response zone (as modeled). People under the influence are likely to be slower to react to the unfolding situation, to respond to fire fighter instructions and to be able to affect an escape. It is important to note that there will be no change to the first responding fire engine and therefore the ability to affect immediate rescue when required remains.



				The risk has been assesse fact that the first and possi casualty would be dealt wi pump.	bly second
					e EA:RB2 guidance
	Yes	No			
Are there negative scores in Low?	X			any actions required to adjustion you will implement in the	•
Were positive impacts identified?	Х		If No, Com you about	nmunity and Workplace Equa this	alities will contact
Are some people benefiting more than others? If so explain who and why.		Х			
Are one or more negative scores in Medium or High?		X	=	nsult Community and Workpl further consultation	ace Equalities
6. Consultation, decisions If medium or high range resu			s consulted	and what recommendations	were given?
Describe the decision on this	activity				
, and the state of					
List all actions identified to ac	ddress/mitiga	ate negative ri	sk or promo	ote positively	
Action Responsible person Completion due date					
Consult with representatives of relevant protected characteristics during the Corporate Plan consultation process Corporate Planning Manager/Community & Workplace Equalities Manager					End April 2013
Early and frequent monitoring of the implementation of agreed proposals together with mitigating actions to limit any potential negative impacts and ensure positive impacts occur as planned.			nit	l Gibbins	Ongoing
Improve data collection and analysis to allow effective targeting of high risk properties and increased prevention and protection activities.		_	l Gibbins	Ongoing	



Closer working with various agencies to respond in a timely way to increased dwelling risks when circumstances change.			Trevor Stratford	Ongoing
When, how and by whom will these actions be	monitored	?		
The above actions will be monitored through the responsibilities will be detailed in the implementation.				hods and
7. Signatures				
Assessor				
Name: Sheila Meades and Gerald Signature**				
Validated by (Line manager)				
Name: Steve West Signature				
Forward to CWE				
Equalities team/monitoring group member name:			Michelle Smitham	
Signature** Michelle Smitham			ERBA number: 1067	
Assessment date: 7 January 2013			riew date: In line with the Corpo sultation program.	rate Plan 2013/14

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Community and Workplace Equalities (CWE)

(h) Co-responder draft ERBA for public consultation

1. Name of activity:	The proposal to modify the <u>Co-responder</u> response to one employee from the place that they receive the alert. This ERBA considers potential equalities risks and benefits on the employees and the local communities.
2. Main purpose of activity:	This proposal is to change the method of responding to Co-responder incidents at all 19 DSFRS Retained Co-responding stations from two suitably qualified On Call personnel mobilising from the fire station to one suitably qualified On Call employee mobilising from the place that they receive the alert.
	The 19 Co-responding stations are:- Axminster, Chagford, Cheddar, Combe Martin, Crediton, Dawlish, Dulverton, Hartland, Hatherleigh, Holsworthy, Ivybridge, Lynton, Moretonhampstead, Nether Stowey, Porlock, Princetown, Seaton, Williton and Woolacombe.
	A key element of the development of these proposals will be to consider how crews are consulted, trained, equipped and mobilised. There may be risks associated with changes to contracts of employment but these will be considered under a separated ERBA related to contracts.
	The purpose of the activity is to contribute to the Corporate Planning process in order to achieve a balanced budget and improve safety.
2a.Project manager/process owner	Neil Gibbins
2b. Project/process linked to	The Development of the Corporate Plan 2013/14.
3. List the information, data or evidence used in this analysis:	

4. Assessment					
				Describe the particular characteristic you are assessing and explain:	
Characteristics	Neutral	Negative*	Positive	Negative: What are the risks?	
	(x)	(enter score)	(x)	Positive: What are the benefits and/or opportunities?	
A person of a particular age	X				
A disabled person	Х				
A person of a particular sex, male or female, including issues around pregnancy and maternity	Х				
A person of a gay, lesbian or bisexual sexual orientation	Х				



Community and Wo	rkplace Eqi	ualities (CWI	Ε)	
A person of a particular race	Х			
A person of a particular religion or belief	Х			
Transgender	Х			
Community considerations (e.g. applying across communities or associated with socio-economic factors, criminal convictions, rural living or Human Rights)			X	Neutral: For employees at the 19 coresponding stations the equality impact is neutral as the proposed change affects all 19 stations and all suitably qualified personnel. There may be risks associated with changes to contracts of employment but these will be considered under a separate ERBA. Positive: The removal of the element of staff having to travel to the fire station once they have received the alert before responding will result in an improvement in the speed of response in the region of four minutes. This will potentially have a positive impact on all protected characteristics.
				*see EA:RB2 guidance
	<u>Yes</u>	<u>No</u>		

	<u>Yes</u>	<u>No</u>	
Are there negative scores in Low?		X	If Yes, list any actions required to adjust the activity and any mitigation you will implement in the action plan below in section 6
Were positive impacts identified?	Х		If No, Community and Workplace Equalities will contact you about this
Are some people benefiting more than others? If so explain who and why.		Х	
Are one or more negative scores in Medium or High?		X	If Yes, consult Community and Workplace Equalities (CWE) on further consultation

6. Consultation, decisions and actions
If medium or high range results were identified who was consulted and what recommendations were given?
Describe the decision on this activity
List all actions identified to address/mitigate negative risk or promote positively



Action			Responsible person	Completion due date
When, how	and by whom will these actions be	monitored	1?	·
7. Signatui	res			
Assessor				
Name: Taylor	Signature**			
Validated b	y (Line manager)			
Name:	Steve West	Signature	**	
Forward to	CWE			
Equalities team/monitoring group member name:			Michelle Smitham	
Signature** Michelle Smitham			ERBA number: 1069	
Assessment date: 7 January 2013			Review date: In line with the consultation program.	Corporate Plan 2013/14

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